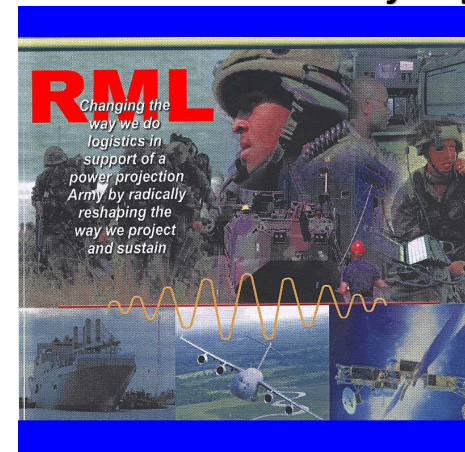


## Single Stock Fund Update for Major Item Training Workshop 2 Nov 00

### Revolution In Military Logistics



**Supporting Warfighters With...  
Right Stuff, Right Place, Right Time ...  
Always At Best Value!**



**Mr. Don Hartzell**  
**Systems Integration Functional  
Manager**  
**HQDA, DALO-SSF**

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# Introduction

## Purpose: SSF Overview

- Background
- Key Changes
- Current Status
- Open Issues
- Summary



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**Continuous  
CSA  
Involvement  
&  
Commitment**

# OSD Directed ~~Action 89~~

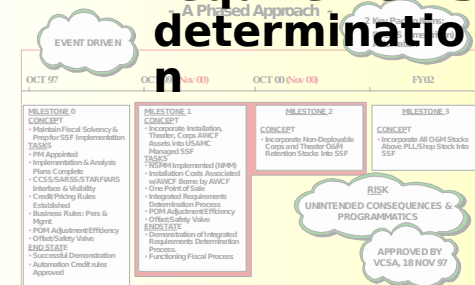
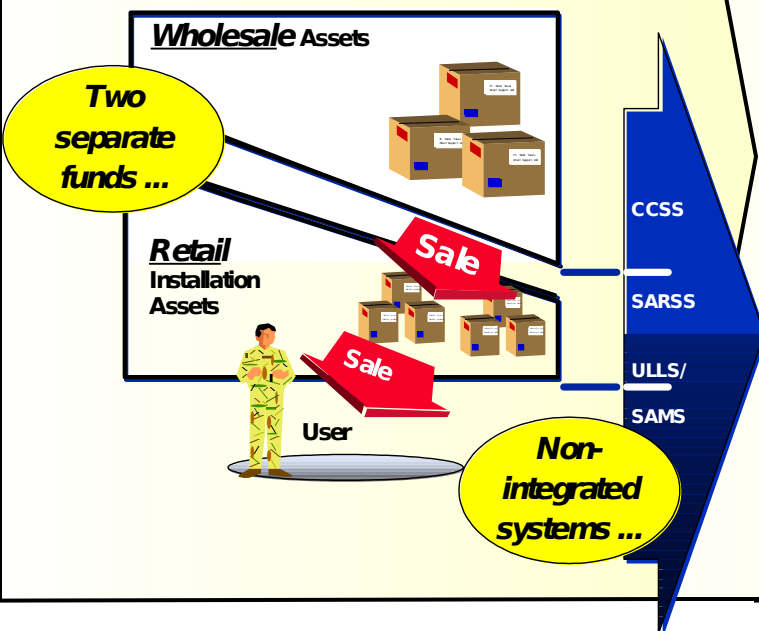
- **Defense Management Review Decision 927J**

# Impending Financial Crisis 97-98

- **Financial Unpredictability**
  - **Potential AWCFF cash crisis averted**

**VCSA**  
**Decision Nov**

- **Field Requests**
  - **Simpler, more predictable credit system**
  - **Interfaced logistics and financial systems**
- **Corporate Rqt**
  - **Integrated requirements determination**



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# The SSF Campaign

## - A Phased Approach

**EVENT DRIVEN**

**Focus of  
Today's  
Presentation**

**2 Key Pacing  
Items:**  
• PPRFS (time  
driven)  
• Automation

**OCT 97**

**OCT 99 (Nov 00)**

**OCT 00 (Nov 00)**

### MILESTONE 0 CONCEPT

- Maintain Fiscal Solvency & Prep for SSF Implementation
- #### TASKS
- PM Appointed
  - Implementation & Analysis Plans Complete
  - CCSS/SARSS/STARFIAR S Interface & Visibility
  - Credit/Pricing Rules Established
  - Business Rules: Pers & Mgmt
  - POM Adjustment/Efficiency
- 
- Offset/Safety Valve
- #### END STATE
- Successful Demonstration
  - Automation Credit rules Approved

### MILESTONE 1 CONCEPT

- Incorporate Installation, Theater, Corps AWCF Assets into USAMC Managed SSF
- #### TASKS
- NSMM Implemented (NMM)
  - Installation Costs Associated w/AWCF Borne by AWCF
  - One Point of Sale
  - Integrated Requirements Determination Process
  - POM Adjustment/Efficiency
  - Offset/Safety Valve
- #### END STATE
- Demonstration of Integrated Requirements Determination Process.

### MILESTONE 2

#### CONCEPT

- Incorporate Non-Deployable Corps and Theater O&M Retention Stocks Into SSF

### MILESTONE 3

#### CONCEPT

- Incorporate All O&M Stocks Above PLL/Shop Stock Into SSF

### RISK

**UNINTENDED  
CONSEQUENCES &  
PROGRAMMATICS**

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# SSF--A Critical RML Enabler

## SSF Objectives:

- Establish single point of sale
- Establish single credit process
- Enable integrated requirements determination
- Enable National maintenance management

## NMP Objectives:

- Repair to a common Scope of Work
- Make best use of capabilities based on National Need
- Repair & return to AWCF supply

## RECAP Objectives:

- Improve system reliability, safety, maintainability, efficiency
- Extend equipment service life
- Reduce O&S costs
- Improve warfighting capability
- Zero time/Zero cost/Zero rebuild

Re-engineer Log/Financial Processes

*Provide full asset visibility and management control*

Standardize Component

*Repair*

*GCSS-Army*

**SSF**

**Enables**

**National  
Maintenance  
Program**

**Recapitalization**

**Army  
Transformation**

Implementation Timeline

**FY00-02**

**FY01-07**

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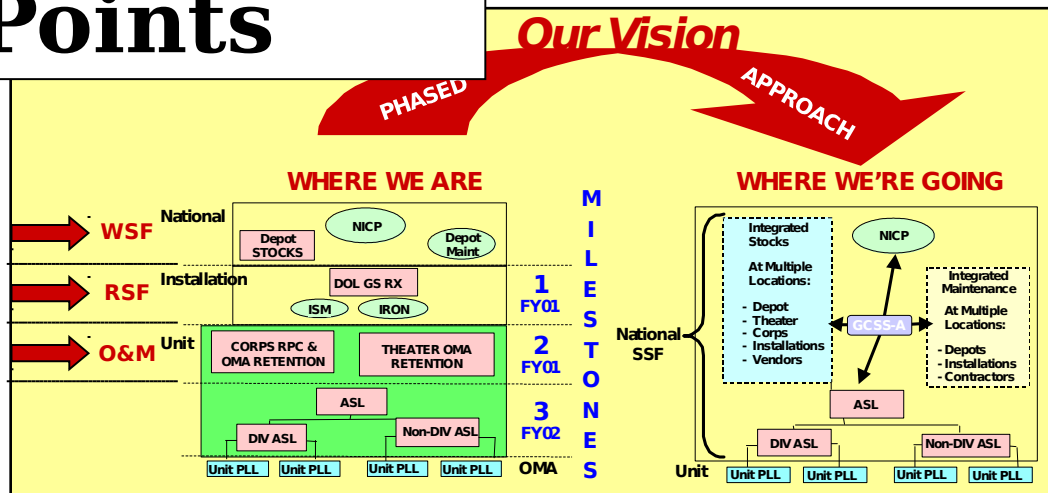
# SSF Key Points

## What It Is!

**Army initiative that tears down logistics and financial ownership barriers**

## What It Is Not!

- **A substitute for the Army's Resource Allocation Process**
- **The end state for the Logistics & Financial Information Technology Systems**



## Benefits

- **Unified Inventory via...**
  - Improved asset visibility
  - Improved requirements determination
- **Streamlined Operations**
  - Single point of sale
  - Single general ledger
- **Standardized Business Practices**
  - Standard credit procedures & policies
- **Enhanced Warfighter Support**
  - Readiness oriented
  - Access to critical stocks
  - Leverage national provider - AWCf funds ASLs

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# Automation Overview

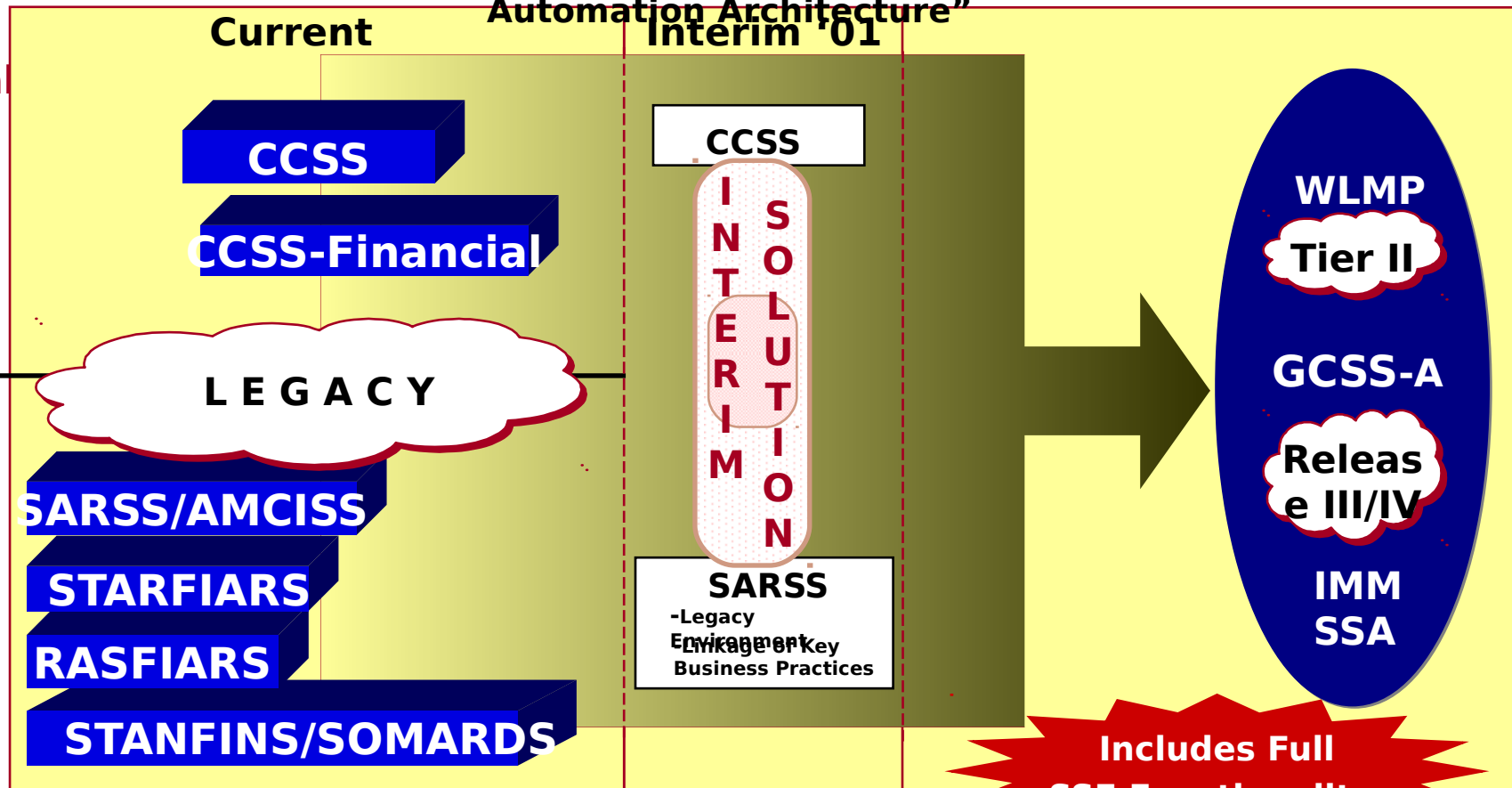
## Process Changes Embedded In Our Automation Systems

At End State, SSF delivers “Seamless Logistics & Finance Systems with a Single Manager Supported by a Single

Automation Architecture”

Wholesale Level

Retail Level

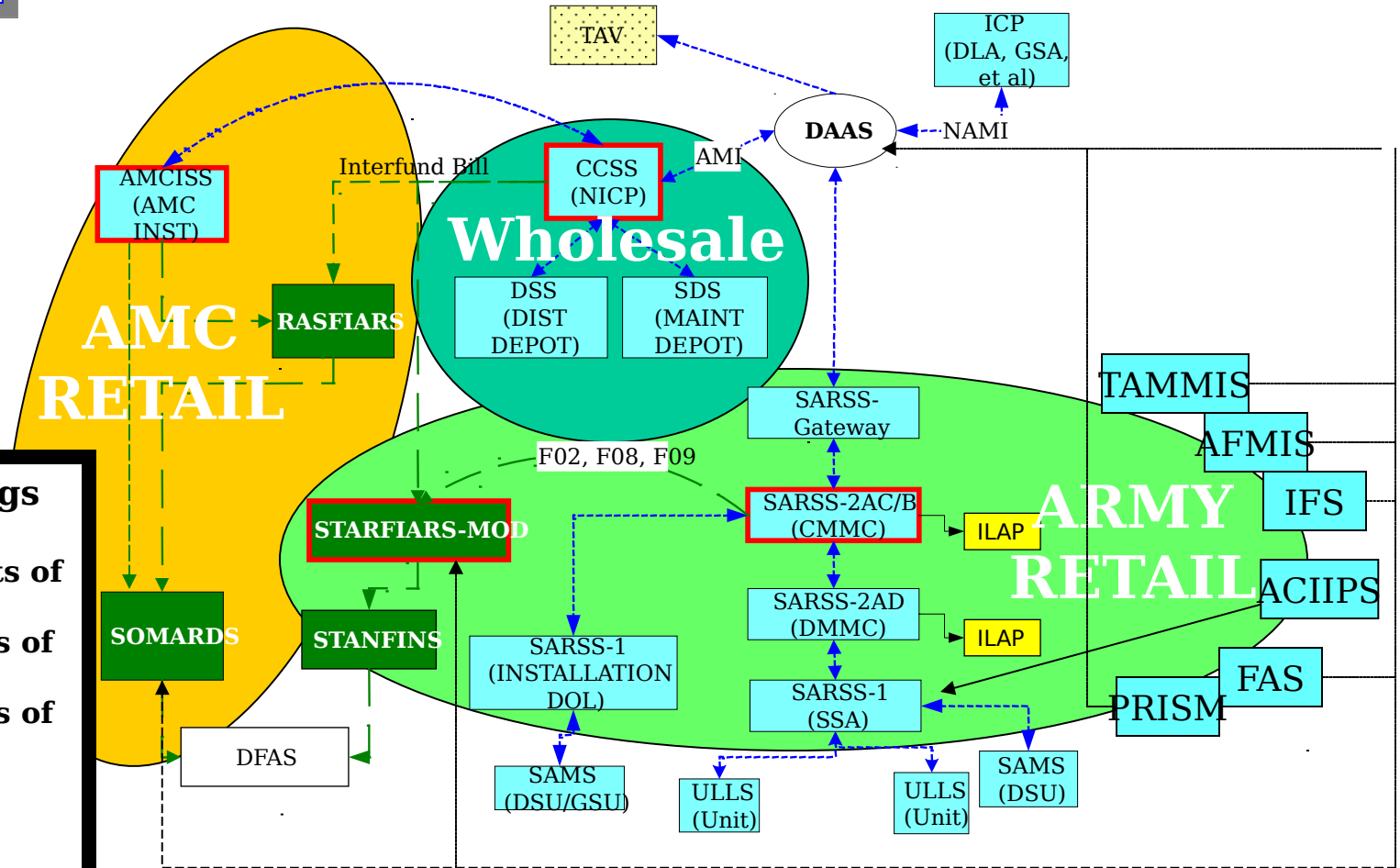


Includes Full SSF Functionality

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# Pre-SSF System Architecture



## Shortcomings

- Multiple points of sale
- Multiple levels of ownership
- Multiple levels of financial accounting
- Limited asset visibility
- Redundant Inventories
- Limited redistribution
- Variable credit
- Non-standard business practices

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# SSF System Architecture

- Interim to GCSS-A
- Minimal Changes to Legacy systems
- Rapid development

- Non-SARSS: Consumer Funded or DWCF

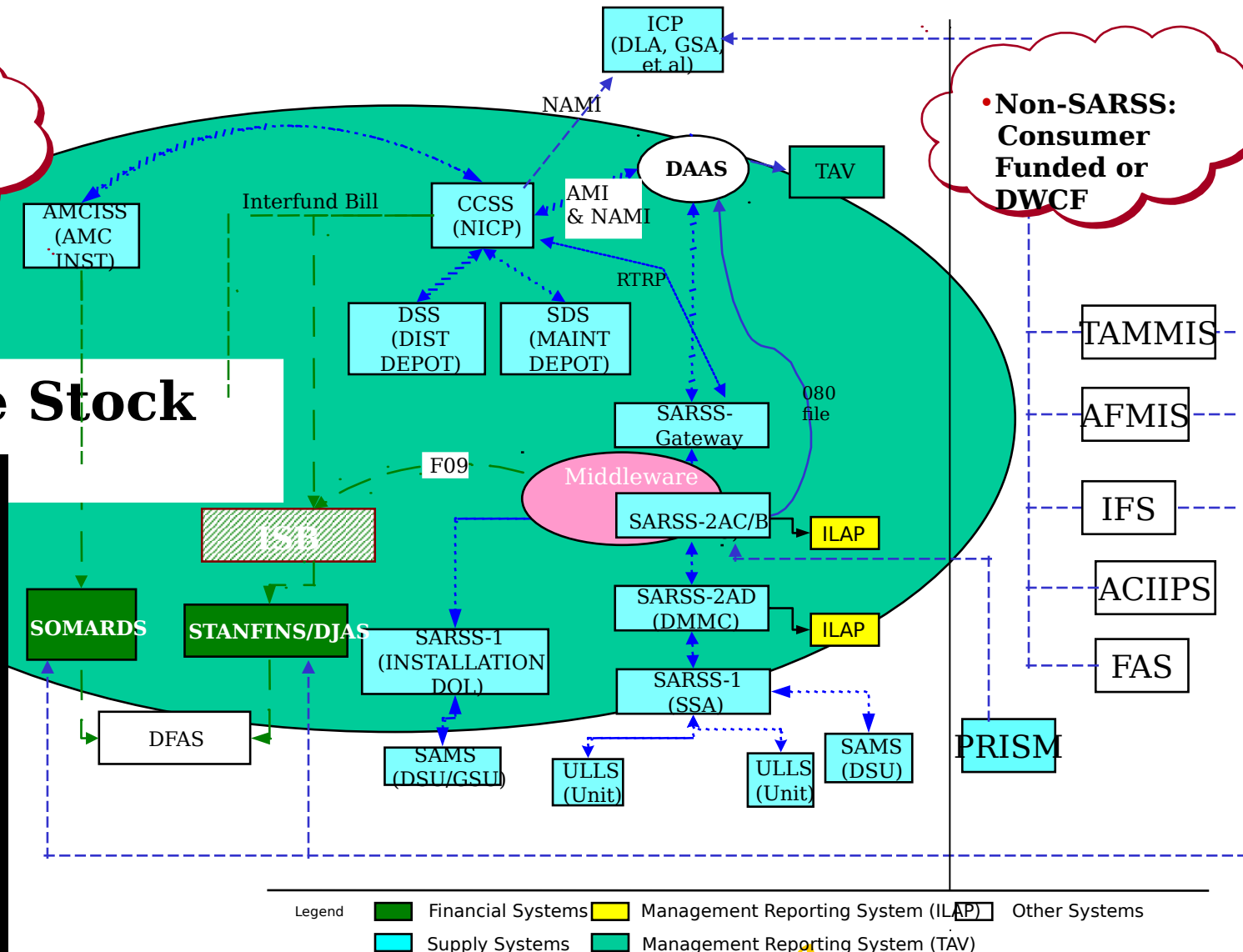
## Single Stock

### Improvements

#### Single point of sale

- Single level of ownership
- Single general ledger
- Improved asset visibility
- Unified inventory
- Improved redistribution
- Standardized credit
- Standardized business practices

- Improved requirements determination



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# Key Systems Changes

## Middleware (29 functions):

- Files Intercepted at CTASC
- Data & File Manipulation
- File Routing

## SARSS:

- **31** Changes to ensure System Synchronization
  - No RON/DON
  - Partial by CCSS
  - RTRP
  - Elimination of FT's for AWCF Materiel

## ISB:

### **37 ECPs**

- NSN-CREDIT
- Reconciliation
- Routing of obligations & interfund bills
- OMA-to-OMA transactions

## CCSS/AMCISS:

### **125 ECPs**

- NSN Annualized Credit
- Single General Ledger
- Single Point of Sale
- Asset Visibility (ABF)
- NAMI Coordination

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# What's Changing at MS 1 & 2

Area	Previous	Under SSF
Logistics	<p><b><u>Separate Environments</u></b></p> <ul style="list-style-type: none"> <li>• Separate Retail and Wholesale Requirements Determination processes</li> <li>• Replenishment of stock involves financial transactions</li> <li>• Maintenance decision-making, independent retail - wholesale decisions</li> </ul>	<p><b><u>Integrated Requirements</u></b></p> <ul style="list-style-type: none"> <li>• Integration of requirements determination - Commanders set RO's IAW HQDA policy</li> <li>• ASLs replenished on a non-reimbursable basis</li> <li>• Integration of GS - Depot Maintenance Decisions</li> </ul>
Information Technology	<p><b><u>Separate IT Environments</u></b></p> <ul style="list-style-type: none"> <li>• Separate CCSS - SARSS domains</li> <li>• Separate retail and wholesale financial systems</li> </ul>	<p><b><u>IT Linked - Simplified Environment</u></b></p> <ul style="list-style-type: none"> <li>• Middleware, legacy changes link CCSS-SARSS</li> <li>• Retail financial systems eliminated (STARFIARS-RASFIARS)</li> </ul>



# Milestones 1&2

- **Preceded by Demo at 3 sites**
- **Converting retail AWCF & limited OMA Retention stocks**
- **65 AWCF-SMA RICs, 55 Installations/Sites**
- **14 ARNG Maintenance Sites**
- **Financial Conversion, closing of Retail General Ledger accounts**
- **Logistics Conversion (Decap/Cap into CCSS)**
- **Interim SSF architecture**
  - **SSF switch on/off**
  - **RON-DON suspended**
  - **CCSS handles partial issues**
- **Shared CTASC parameters**
- **Penetration rules**
  - **National Manager can penetrate RO for IPG 1&2**

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# SSF Milestone 1 and 2 Implementation Schedule

	2000		2001				
	Nov		Dec	Jan	Feb		Mar
Hub CTASC	TRADOC Ft. Benning	FORSCOM Ft. Hood	FORSCOM Ft. Bragg	USAR 55th MMC	EUSA 19th TSC	USAREUR 3d COSCOM	USARPAC Pearl
Hub CTASC-Support and Installations	<b>Harbor</b> ✓ Ft. Huachuca ✓ Ft. Gordon ✓ Ft. Leavenworth ✓ Ft. L. Wood ✓ Ft. Jackson ✓ Ft. Lee ✓ Ft. Knox ✓ Ft. Detrick	• Ft. Hood • Ft. Carson • Ft. Riley	• Ft. Bragg • Ft. Stewart • Ft. Polk • Ft. Drum • Ft. Campbell	• Ft. Belvoir • Ft. Dix • Ft. Devens • Ft. Meade • Ft. Myer • Ft. A.P. Hill • DSSW • USMA	• Waegwon • Pusan • Cp Humphrey • Yongsan	• Kaiserslautern • Baumholder • Pirmasens • Wurzburg • Hanau • Boeblingen • Mannheim	• Ft. Wainwright • Ft. Richardson • Sagami Depot • Camp Kinser • Ft. Shafer • Schofield Bks
Other Tactical Installations and CTASCs	✓ Ft. Bliss (Ft. Hood CTASC)	• Ft. Irwin, Ft. McPherson (Ft. Lewis CTASC) • Ft. Benning, Ft. Eustis (Ft. Benning CTASC)	• Ft. Rucker (Ft. Benning CTASC) • Kansas ARNG COE (ARNG CTASC) - disconnect & reconnect	• Ft. McCoy (321st MMC CTASC)			• Ft. S. Houston (Ft. Hood CTASC)
AMC Sites			• Ft. Monmouth • Detroit As'nl • Picatinny As'nl	• Aberdeen PG • Dugway PG • White Sands PG • Yuma PG			

## Implementation Status

- 20,375 lines capitalized
  - \$100.1M inventory cost
- Note: Includes Demo cumulative figures

AMC Installations do not tie into a CTASC

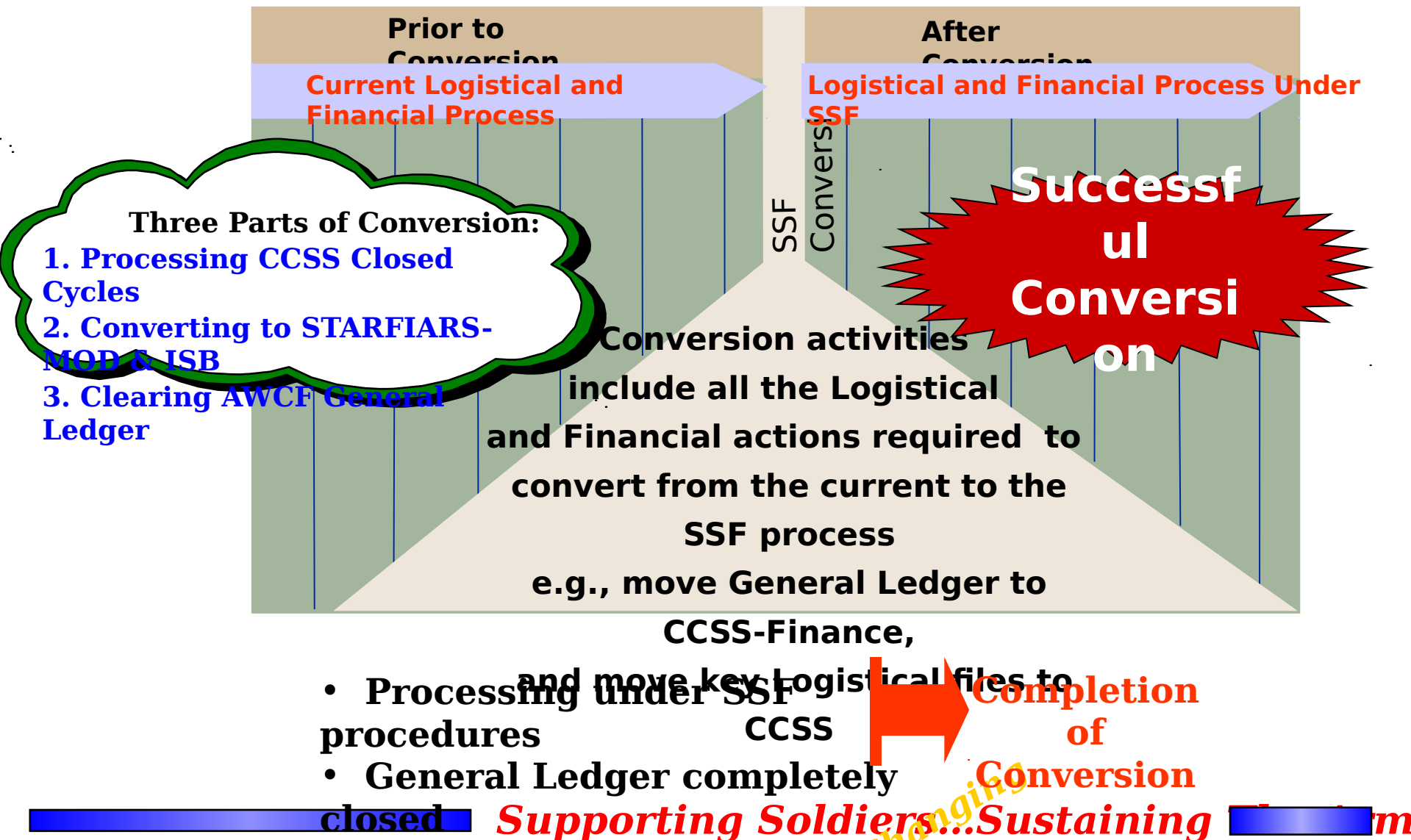
As of 1 Nov 00

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# Conversion Tasks





# Pre-Conversion Timeline

C-15

C-10

C-5

Day

C+3

**C  
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n**

90 days prior: SARSS RON/DON process turned-off for AWCF and Retention boxes  
60 days prior: Logistical-to-financial reconciliation initiated  
60 days prior: Implementation Team and OPLOC Conversion Teams report  
45 days prior: SARSS reporting process for serviceable excess (DIC=FT\_) turned off  
45 days prior: AMCISS stops running Monthly Excess cycle (FTE)  
45 days prior: Start running MW Conversion programs at installations  
30 days prior: Initiate follow-up upon excess  
Last 30 days: Ensure on same month's catalog as CCSS, i.e., CCSS updates on 1st of month  
20 days prior: Clear excess secondary items via FTC

CCSS-Financial commence running their billing cycle three times per week

CCSS-Financial commence processing bills without the standard 7-day waiting period

STARFIARS & RASFIARS commence running their billing cycle daily

Black-out on turn-ins (D6 transactions) to AWCF SARSS-1s

ACIIPS, AFMIS,  
FAS, IFS &  
TAMMIS must  
exit from the  
retail AWCF  
prior to  
conversion,  
i.e., assets and  
due-in/due-

**AMCISS**

Wall-to-wall  
inventory

RASFIARS to  
AMCISS recon

SOMARDS to  
RASFIARS recon

**SARSS**

Wall-to-wall  
inventory

CTASC to  
SARSS-1 recon

STARFIARS to  
CTASC recon

STANFINS to  
STARFIARS recon

CCSS/DLA freeze on backorder releases

Brown-out of normal requisitions to OMA/AWCF SARSS

**Support**

Submit AMA Modifiers to Change Fund Code

Conversion  
takes place on  
the weekend  
just before or  
after the 1st of  
the month.



# Notional MS 1 and 2 Conversion Timeline

Event	Day	Conversion					
		November Date	December Date	January Date	February Date	March Date	April Date
Practice collecting files (o/a 45 days prior)	Thur	14-Sep	12-Oct	16-Nov	14-Dec	18-Jan	15-Feb
Practice collecting files (o/a 20 days prior)	Thur	5-Oct	8-Nov -- W	7-Dec	11-Jan	8-Feb	8-Mar
Last day for turn-ins to AWCF	Thur	12-Oct	16-Nov	14-Dec	18-Jan	15-Feb	15-Mar
Start black-out of turn-ins	Fri	13-Oct	17-Nov	15-Dec	19-Jan	16-Feb	16-Mar
Post AWCF Inventory	Wed	18-Oct	22-Nov	20-Dec	24-Jan	21-Feb	21-Mar
Last day for normal requisitions	Wed	18-Oct	22-Nov	20-Dec	24-Jan	21-Feb	21-Mar
CCSS/DLA freeze on backorder releases	Wed	18-Oct	22-Nov	20-Dec	24-Jan	21-Feb	21-Mar
Start brown-out of requisitions	Thur	19-Oct	22-Nov -- W	21-Dec	25-Jan	22-Feb	22-Mar
Pull SARSS files at COB for 8-day AMAs	Thur	19-Oct	21-Nov -- T	21-Dec	25-Jan	22-Feb	22-Mar
Process AMAs into CCSS/SOS	Fri	20-Oct	22-Nov -- W	22-Dec	26-Jan	23-Feb	23-Mar
Last day for AWCF trans-out	Wed	25-Oct	29-Nov	27-Dec	31-Jan	28-Feb	28-Mar
Pull files at COB for closed cycles (C-3)	Wed	25-Oct	29-Nov	27-Dec	31-Jan	28-Feb	28-Mar
Process CCSS Closed Cycles files	Thur-Fri	26-27 Oct	30 Nov-1 Dec	28-29 Dec	1-2 Feb	1-2 Mar	29-30 Mar
Run CCSS Closed Cycles (C & C+1)	Sat-Sun	28-29 Oct	2-3 Dec	30-31 Dec	3-4 Feb	3-4 Mar	31 Mar-1 Apr
Load SARSS ICP Chg Package	Sat-Sun	28-29 Oct	2-3 Dec	30-31 Dec	3-4 Feb	3-4 Mar	31 Mar-1 Apr
Full SSF logistical process (C+2)	Mon	30-Oct	4-Dec	1-Jan	5-Feb	5-Mar	2-Apr

**\* Coordinating end-of-year cycles.**

**\* Collecting SARSS data within compressed time frame**

**\* Timely, accurate monitoring of files through closed cycles**

**Number of FTP Files (Closed Cycles) = IAC \* DIC \* RIC**

**Nov: 8 IMMCs \* 10 DIC's \* 9 RICs = 720 FTP files**

**Dec: 8 IMMCs \* 10 DIC's \* 30 RICs = 2,400 FTP files**

**Jan: 8 IMMCs \* 10 DIC's \* 19 RICs = 1,520 FTP files**

**Feb: 8 IMMCs \* 10 DIC's \* 9 RICs = 720**



# SSF Metrics

Metrics are not SSF unique, they are standard measures

Performance

Benefits

## Metrics Oversight

- Monthly Readiness Reports (HQDA)
- AWCFC Requirements Review Group (ABO/PAED)
- Otly Army Performance Review (ASA FM&C)

SSF GOWG will monitor

## Senior Leadership Scorecard

- Readiness Indicators:
  - OR Rates, OST/CWT, backorders, etc.
- AWCFC Financial Indicators:
  - sales, credit, etc.
  - Surcharge changes
- Inventory Indicators:
  - Dollar Value of RO & Inventory
- Procurement & Repair Officers

## Funding Issues Covered:

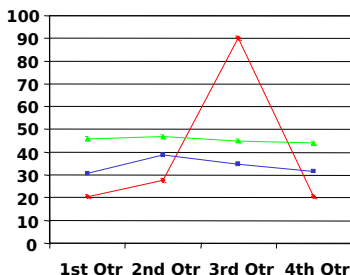
- \$200M in cost avoidance
- \$300M plus up to OPTEMPO \$500M

SSF

Logistics & Financial Performance Metrics

Benefit Indicators

Cost of supply down 4% from FY 00

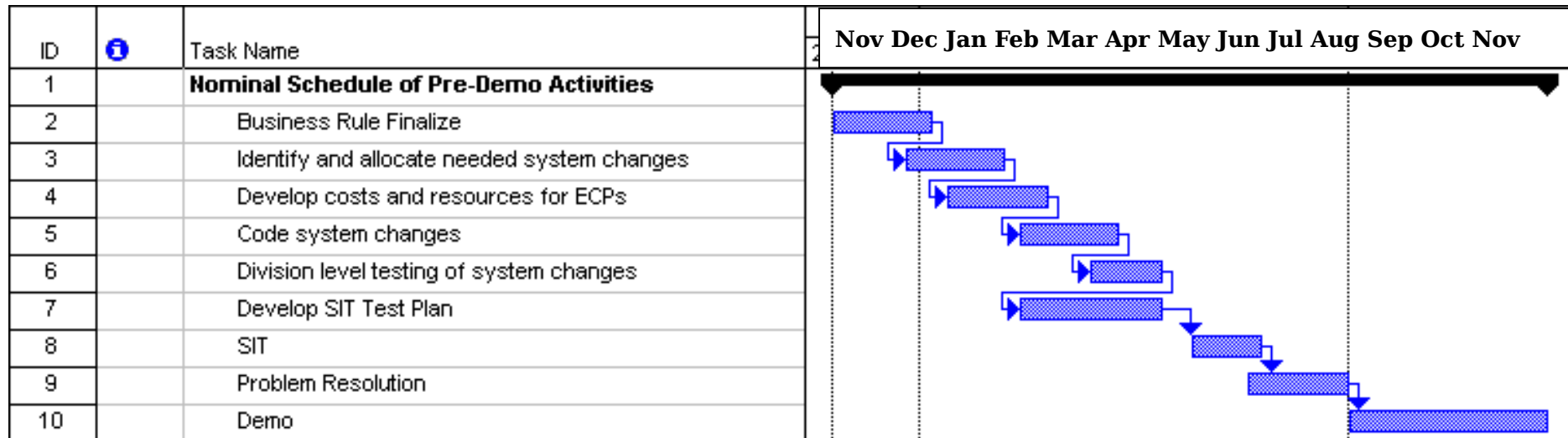


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# Nominal Schedule Flow

## Getting To The MS-3 Demo From Today



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# Milestone 3

## Milestone 1&2

- Preceded by Demo at 3 sites
- Converting retail AWCF & limited OMA Retention stocks
- 65 AWCF-SMA RICs, 55 Installations/Sites
- 14 ARNG Maintenance Sites
- Financial Conversion, closing of Retail General Ledger accounts
- Logistics Conversion (Decap/Cap into CCSS)
- Interim SSF architecture
  - SSF switch on/off
  - RON-DON suspended
  - CCSS handles partial issues
- Shared CTASC parameters
- Penetration rules
  - National Manager can penetrate RO for IPG3

## Milestone 3

- Preceded by Demo, planning details now
- Converting O&M stocks
- 385+ Tactical SSAs/RICs, 110+ Sites
- Financial Conversion, no GL closeout
- Logistics Conversion (Decap/Cap)
- Interim SSF architecture
  - SSF Switch on
  - RON-DON: TBD
  - SARSS handles partial issues
- Potential Doctrinal CSS implications
  - Role of DMMC/CMMC
  - DS/RX
  - CTASC OPNs
- Penetration rules: National Manager can penetrate RO for IPD 01 only



# MS 3 Planning

## Baseline -- MS 1 & 2 Business Rules Jul 99

- **Army-wide MS 3 Sessions:**
  - 13-15 Oct 99, 7-11 Feb 00, 12-14 Jun 00
- **Revised version of MS 1&2 Business Rules based on Feb 00 MS 3 Session:**
  - War Reserves
  - NAMI requisition routing
- **MS 3 Rock Drill:**
  - Identify changes/additions to Business Rules
  - Address Implementing Procedures
- **Staffing changes based on MS 3 Rock Drill--**  
**Comments due 6 Nov 00**

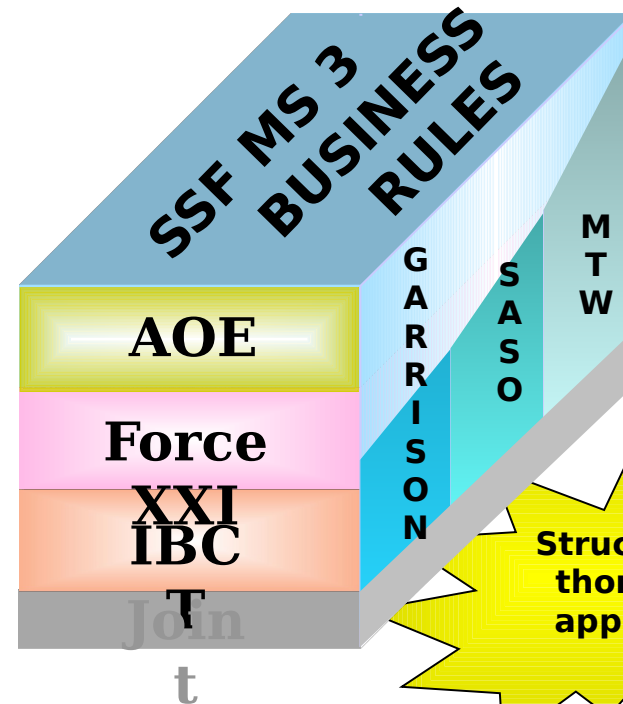




# SSF MS 3 Rock Drill Strategy

## Lay out the flow

- In three operational mission profiles:
  - ✓ Peacetime/garrison
  - ✓ Stability and Support Operations (SASO)
  - ✓ Major Theater of War (MTW)
- Under the three major force structures:
  - ✓ Army of Excellence (AOE)
  - ✓ Army XXI
  - ✓ Interim Brigade Combat Team (IBCT)



Identify impacts of SSF on Doctrine, Training, Leader Development, Organizations, Materiel, and Soldiers (DTLOMS).

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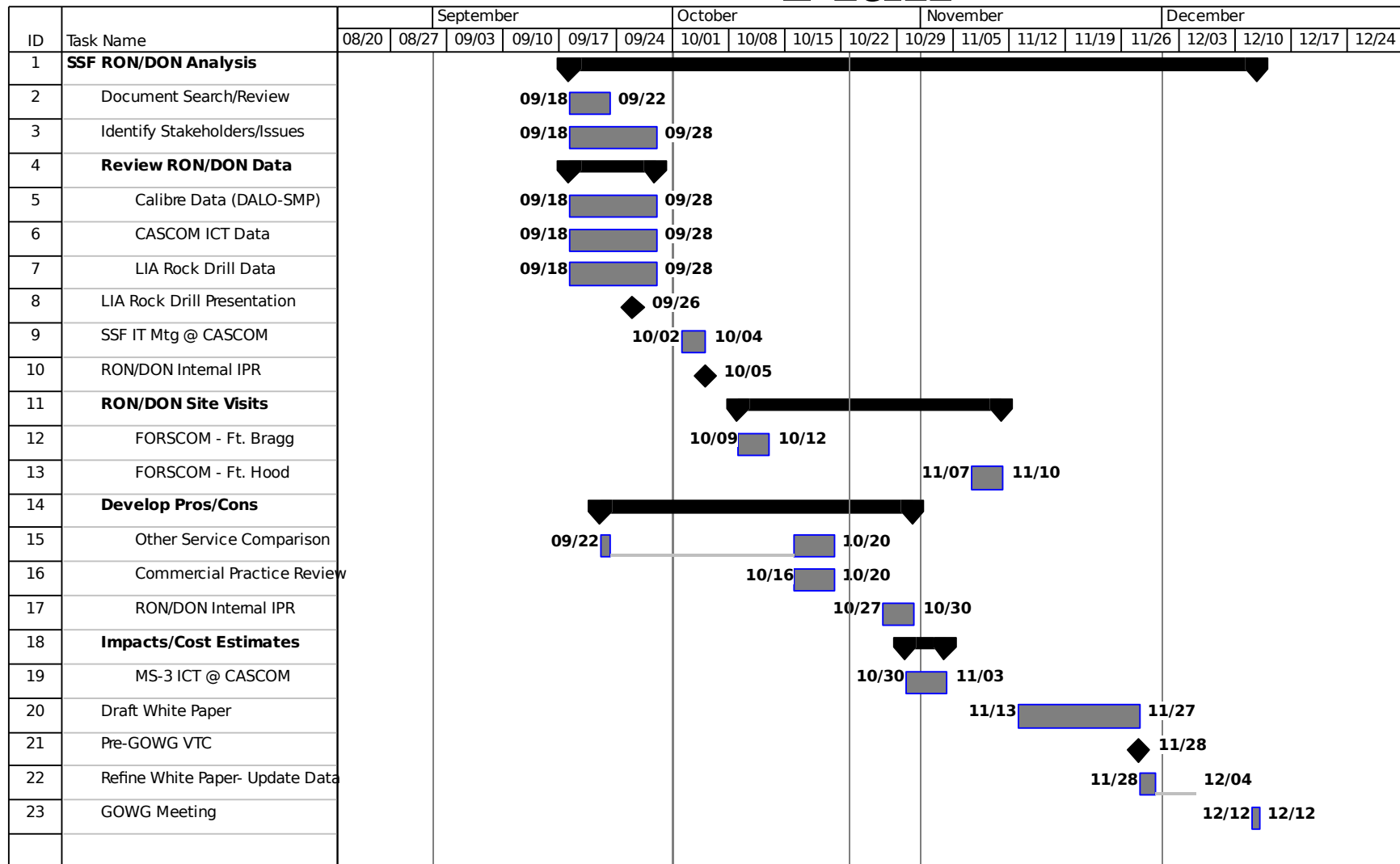
# RON/DON Analysis Approach/Work Plan

- **Approach**
  - **Identify and Interview Stakeholders**
    - **Field MACOMS**
    - **AMC Domain Managers**
    - **ODCSLOG Directors**
    - **External agencies (DLA, DISA, DFAS)**
  - **Review Existing data**
  - **Identify and collect additional empirical data**
  - **Use LIA Rock Drill model to evaluate transaction issues and volume**
  - **Validate required legacy automation changes and cost/impact**
  - **Develop proposed courses of action**
  - **Identify advantages, disadvantages, and costs for each COA**
  - **Provide recommendation for COA based on “best value” decision for the Army**
    - **Performance**
    - **Cost**
    - **Schedule**

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# RON/DON Analysis Work Plan







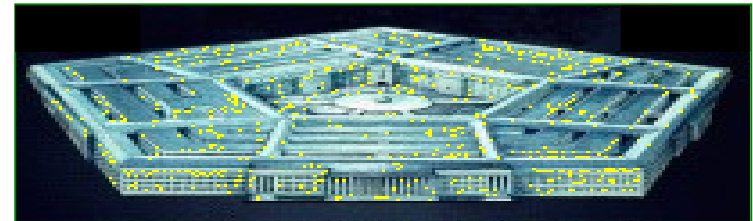
# SSF Perspectives

## *Impacts From a Field Perspective*



- **Changed Inventory Ownership**
- **Reduced ability to generate and migrate funds**
- **Changed credit flows (eliminating retail-level credits)**
- **National direction of General Support (GS) Repair**
  - Workforce associated with GS repair funded by AWCF

## *Benefits From The Army Perspective*



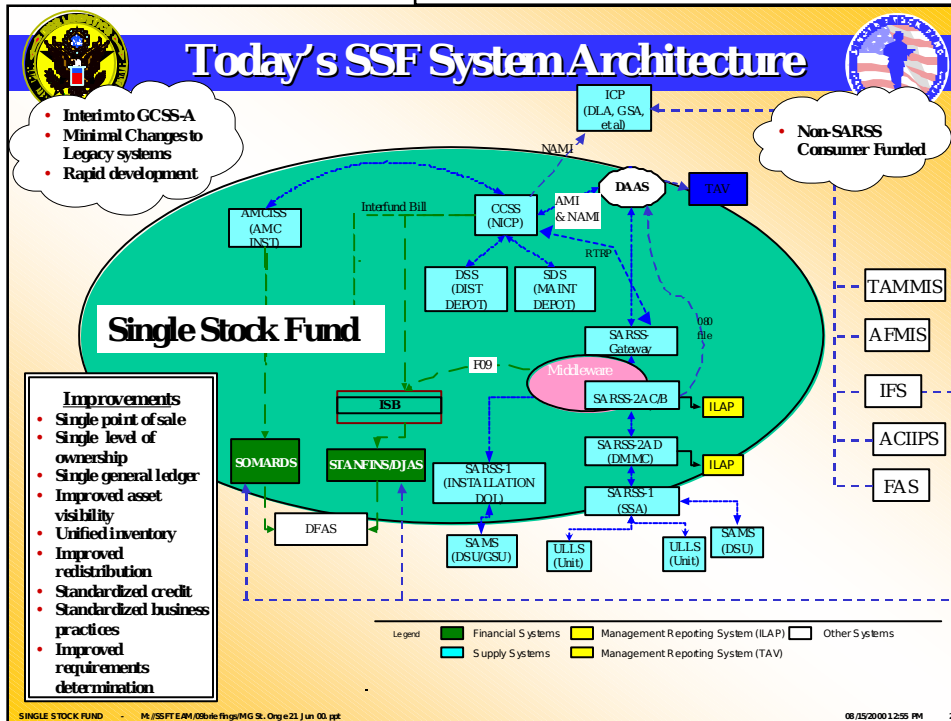
- **Modernized Army Supply System**
  - Merged Retail & Wholesale stocks
  - Optimized stockage of inventory
- **Integrated Req'mts Determination Process**
- **Redistribution of excess inventory offsets procurements**
- **National Maintenance Management**
- **Streamlined and improved efficiency of** ses

**Implementation of Milestones 1&2 primarily affects AC & USAR activities, as full ARNG implementation occurs at Milestone 3**

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# MS 1 and 2 SSF Environment



- Communication a must
- New relationships

**NO LONGER ISLANDS**

- Business process set bounds
- Diagnosing IT problems not always clear cut
- Working together during the past two years a def

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# Single Stock Fund



## **SSF Web Site Address:**

[www.army.mil/ssf](http://www.army.mil/ssf)

## **E-mail Addresses:**

[ssfnoc@hqamc.army.mil](mailto:ssfnoc@hqamc.army.mil)

## **NPO Web Site Address:**

[www.amc.army.mil/dcs\\_logistics/lg-ism/lg-ism.html](http://www.amc.army.mil/dcs_logistics/lg-ism/lg-ism.html)

[www.amc.army.mil/dcs\\_logistics/npo](http://www.amc.army.mil/dcs_logistics/npo)

## **E-mail Addresses:**

[teamnpo@hqamc.army.mil](mailto:teamnpo@hqamc.army.mil)



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# Back-Up Charts



# Business Rules Tracking Sheet

BR IP	MS 1 & 2 Business Rules		MS 3 Business Rules Work Groups Report Out 8-11 Feb. 0
<b>Integrated Requirements Determination Process</b>			<b>MATERIEL MANAGEMENT</b>
RBR 1	THE INSTALLATION AWCF-SMA STOCK RECORD DATA WILL BE INTEGRATED INTO CCSS BY RIC.	MBR 1	OVERALL NATIONAL RETENTION LEVEL DECISIONS WILL BE MADE DURING THE REQUIREMENTS DETERMINATION COMPUTATIONS PROCESS IN CCSS, INCLUDING ABF CONSIDERED ASSETS. RETENTION BELOW THAT WILL BE IAW HQDA POLICY.
RIP 1.1	Depot and installation asset accountable records will be recognized in CCSS with cyclical update/reconciliation of the national manager's stock record. Also, the national manager's stock record will be updated daily for those assets that had activity (a	MIP 1.1	The national manager will have visibility of AWCF-SMA Stocks in a manner that is integrated with other automated management processes.
RIP 1.2	Reconciliations will be performed between SSF activities and CCSS.	MIP 1.2	IAW DA Policy, CCSS will determine SSA retention levels.
RBR 2	AWCF-SMA ASSETS WITH VALID NSNs WILL BE CONSIDERED IN NATIONAL REQUIREMENTS DETERMINATION.	MIP 1.3	After national-level requirements determination and retention computations, any assets beyond the maximum RL will be declared Potential DOD Excess IAW the DOD Budget/Inventory Stratification policy.
RIP 2.1	Assets within installation RO will be displayed by Ownership Purpose Code, Storage RIC, Condition Code and DA Approved Project Code.	MIP 1.4	The Army Supply Systems Inventory Report (SSIR) will reflect all AWCF-SMA assets as national level inventory.
RIP 2.2	Assets over installation RO will be displayed by Ownership Purpose Code = M or A, by Storage RIC, and Condition Code.	MIP 1.5	SARSS will calculate retention quantity based on DA policy and the SARSS parameter settings determined by the NPO IAW DA policy.
RIP 2.3	AWCF-SMA stocks above the installation RO will be used as procurement offsets to the national level requirements shortfall.	MIP 1.6	Tactical SSAs will report all excess to the supporting 2A as they do today. The 2A will compute Net Asset Posture (NAP) and provide disposition as to retain for future use or Inter Depot Transfer (IDT) to specified site (i.e., DOL)
RIP 2.4	Deleted	MBR 2	THE NATIONAL REQUIREMENTS DETERMINATION PROCESS WILL COMPUTE STOCKAGE REQUIREMENTS FOR NON-DEPLOYABLE/NON-TACTICAL SSAs BASED UPON CONSUMPTION DEMANDS, COMMANDER'S MISSION REQUIREMENTS, AND PROGRAM ADJUSTMENTS (I.E., INSURANCE ITEMS, PROVISIONING, LOW DE
RBR 3	Deleted	MIP 2.1	National net asset computation will include all AWCF-SMA on-hand assets (CCSS), dues-out, and dues-ins (due in maintenance, retrograde and source of supply).
RBR 4	DECISIONS ON ECONOMIC RETENTION OF AMI ASSETS ARE TWO TIERED, NATIONAL LEVEL AND LOWER LEVEL. FOR MS 1/2, SARSS/AMCISS WILL COMPUTE RETENTION LEVEL QUANTITIES FOR THE INSTALLATION. OVERALL NATIONAL RETENTION LEVEL DECISIONS WILL BE MADE DURING THE REQUI	MIP 2.2	Demands, returns (turn-ins) and disposals for AWCF-SMA stocks will post by RIC at the national level in the Demand Return Disposal (DRD).

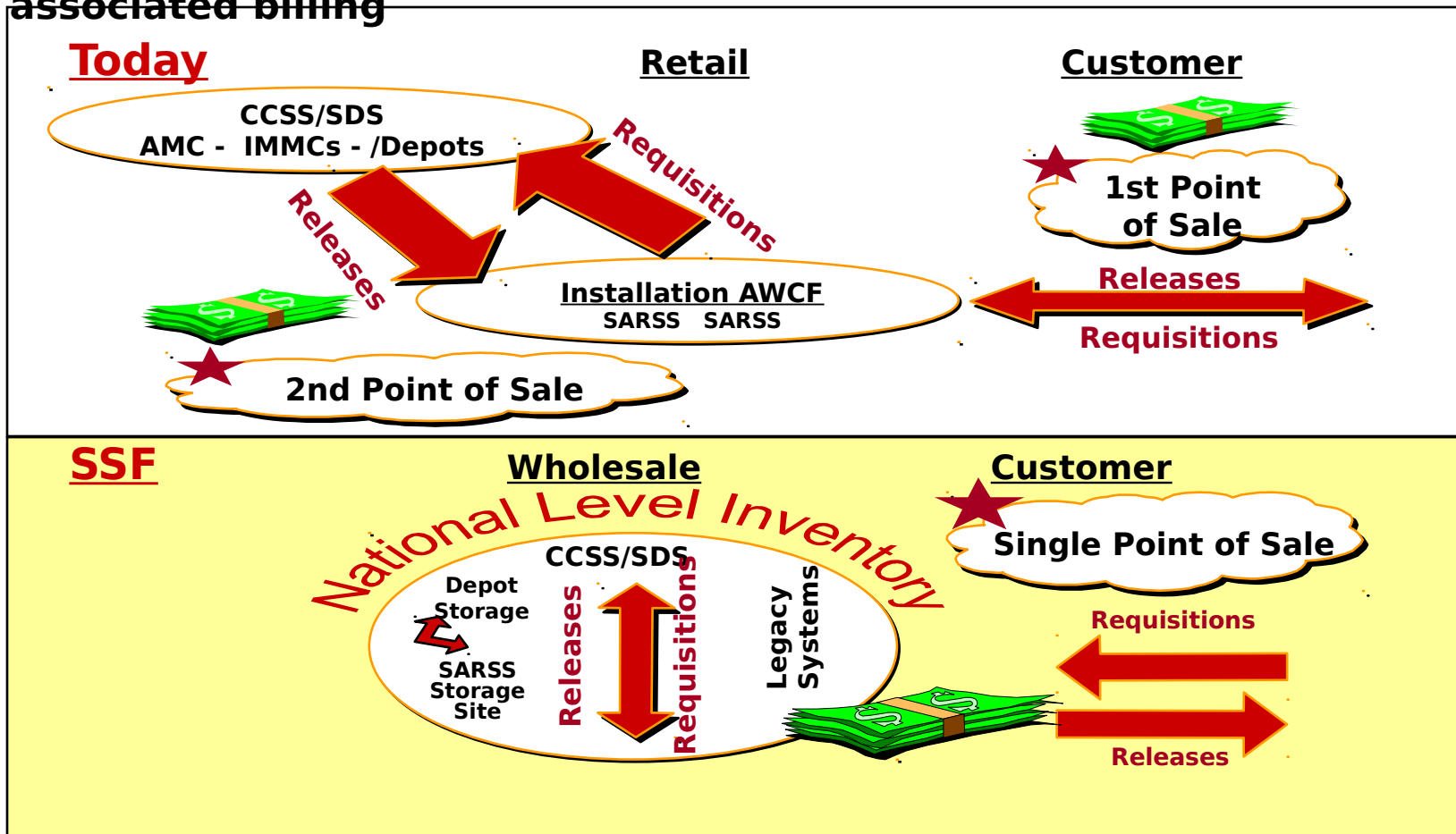




# Single Point of Sale Flow

## Definition:

Occurs when a consumer-funded requisition is satisfied at point of release from a Nationally managed AWCF-SMA account which triggers associated billing



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# Single Point of Sale

## Sale Business Rules (SBR)

**SBR 1:** Army single point of sale will occur when a consumer-funded requisition is released from a nationally controlled AWCF-SMA account.

**SBR 2:** The policy for Requisitioning Objective (RO) penetration will be in accordance with DoD lateral redistribution.

**SBR 4:** Only one sale transaction between the customer (Operations and Maintenance, Research Development Test and Evaluation, Depot Maintenance, etc.) and the AWCF-SMA.

**SBR 5:** Transactions between AWCF-SMA activities are non-reimbursable inventory transfers.

**SBR 6:** All local purchases of non-standard, non-stocked materiel will be excluded from AWCF-SMA. NSNs coded as local purchase or requisitions cancelled (Status code CP) by the Source Of Supply (SOS) will also be excluded from AWCF-SMA.

**SBR 7:** Maintenance/S  
require

requisitions will

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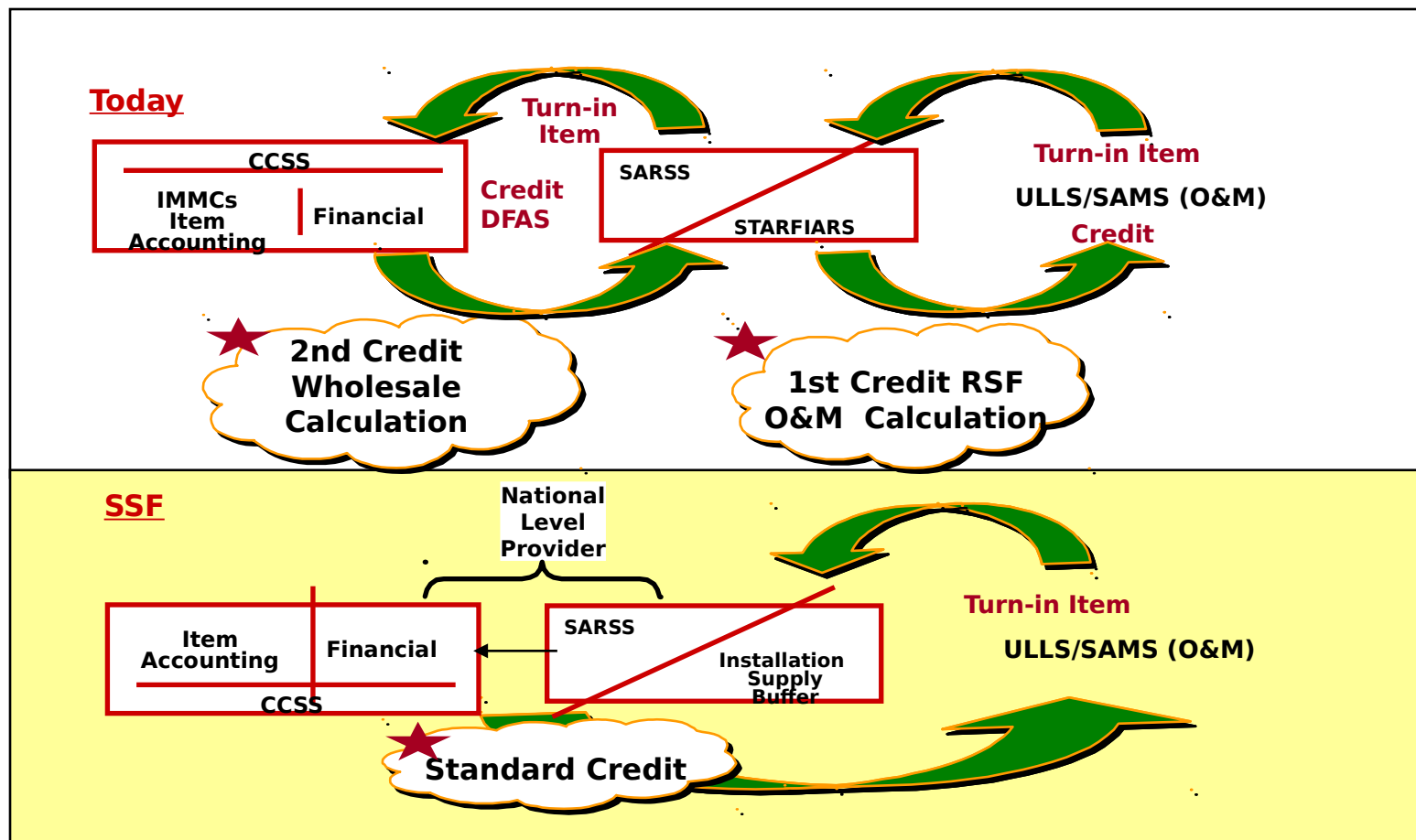
action by middleware in order for the customer fund code to



# Single Credit Process Flow

## Definition:

Following materiel return, credit will be initiated from the AWCF-SMA directly to the consumer- funded activity



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# Single Credit Process

## Credit Business Rules (CBR)

**CBR 1: Consumer funded excess will be turned in to an installation AWCF-SMA**

**activity for national disposition, in accordance with (IAW) Requisitioning Objective (RO) / Retention Level (RL) policy.**

**CBR 2: SSF credit processes will be an annualized, national need-based credit**

**by NSN and serviceability, issued by AWCF-SMA for a customer turn-in.**

**CBR 3: Pricing and credit adjustments outside the normal cataloguing corrections during the year of execution will be approved by DA.**

**CBR 4: DA will set the credit policy for NAMI with no repair program; AMC will execute.**

**CBR 5: AMC will develop annual NSN by NSN standard price, serviceable credit values and unserviceable credit values and provide to DA for input into**

**the Training Resource Model (TRM) Program Objective**

**Memorandum (POM).**

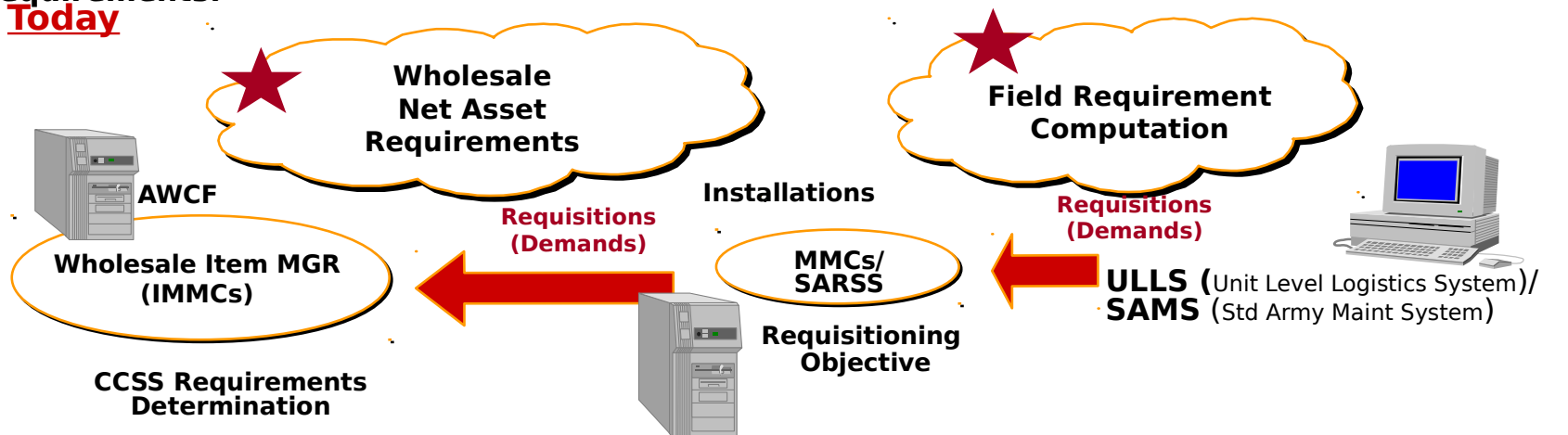


# Requirements Determination Flows

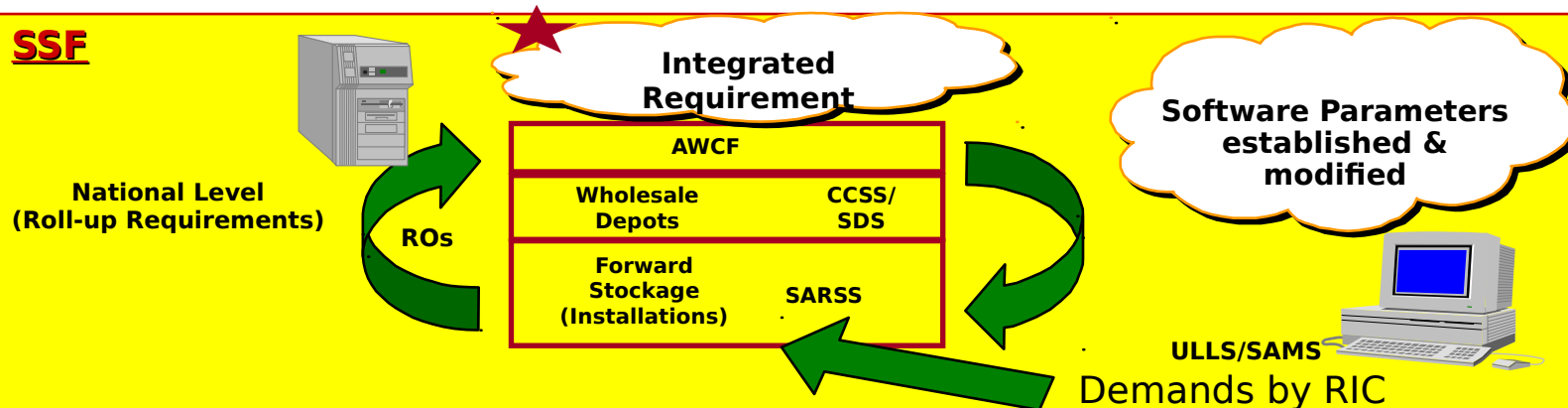
## Definition:

The national requirements determination process entails calculating the total quantity of assets (by NSN) required to fulfill national needs. Those needs are determined through analysis of actual customer usage, mission needs, and other program requirements to project future requirements.

## Today



## SSF



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# Requirements Determination Process

## Requirements Business Rules (RBR)

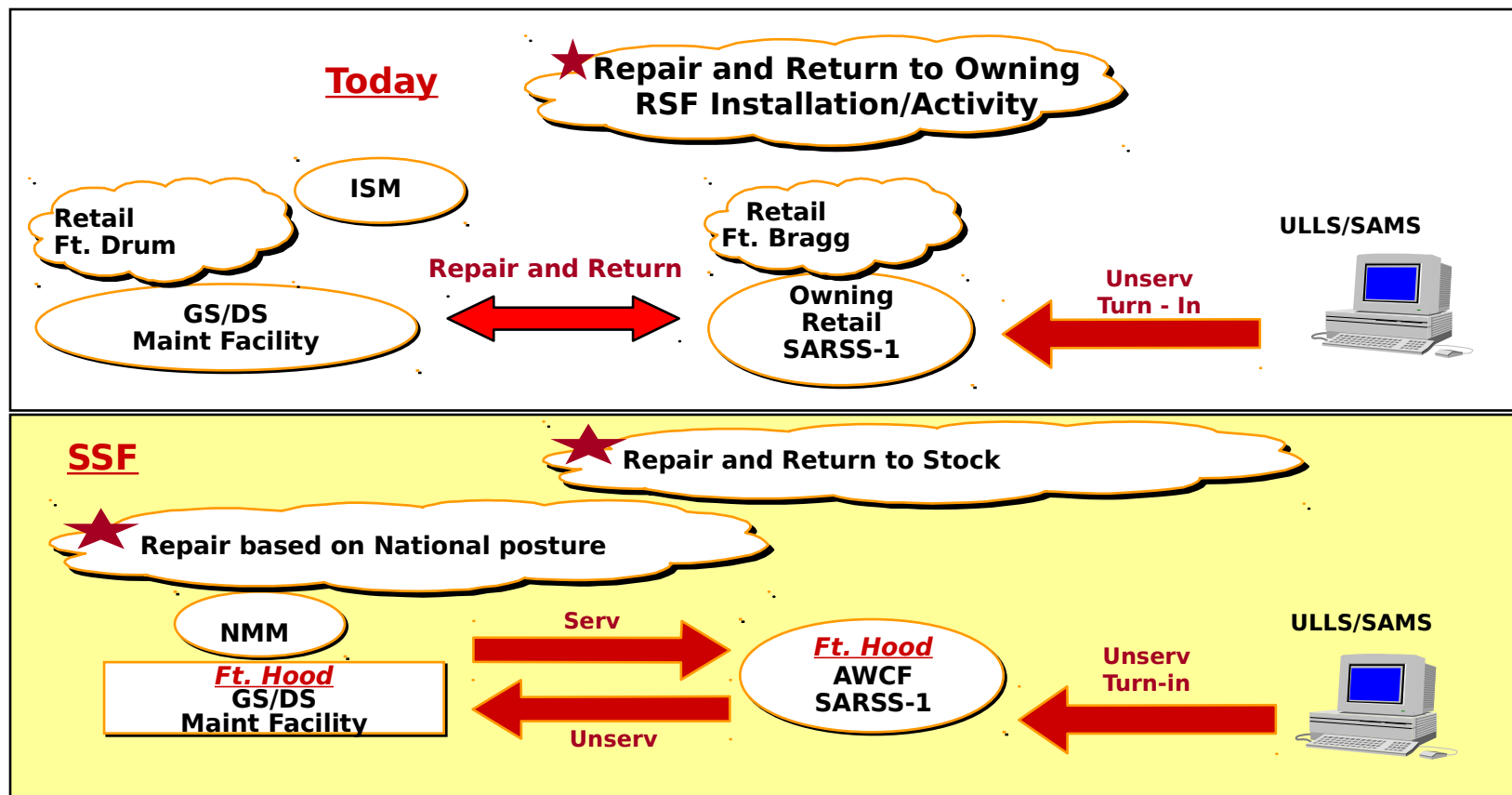
- RBR 1:** The installation AWCf-SMA stock record data will be integrated into CCSS by Routing Identifier Code (RIC).
- RBR 2:** AWCf-SMA assets with valid NSNs will be considered in national requirements determination.
- RBR 4:** Decisions on economic retention of AMI assets are two-tiered: national and lower level. For Milestones 1 and 2, SARSS/AMCISS will compute retention level quantities for the installation. Overall national retention level decisions will be made during the requirements determination computations in CCSS process, including Activity Balance File-considered assets. Economic retention below that will be IAW HQDA policy.
- RBR 5:** Future credit values will be broadcast at the same time that future prices are broadcast.
- RBR 6:** NAMI retention decisions will be made in SARSS/AMCISS IAW HQDA Policy.
- RBR 7:** The Integrated Requirement Determination process will include the results of SARSS-1/AMCISS computations for: reorder point, RO, and RL. The integrated requirement determination process will summarize and build a level to reflect the requirements below depot. This will allow the assets to be compared to the requirements by installation or for summary stratification reports.
- RBR 12:** Retention stocks will transfer to AWCf-SMA



# National Maintenance Management Process Flows

## Definition:

Requirements for GS/RX Reparables will be computed jointly, as specified in Requirements Determination rules. Repair programs will be accomplished at Source of Repair and held at forward stockage locations.



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# National Maintenance Management

## Maintenance Business Rules (MBR)

**MBR 1** AWCF-SMA repair is based on national need and is nationally managed.

**MBR 2** Repair of components for stock in the AWCF SARSS-1 will be managed and funded by AMC/AWCF-SMA.

**MBR 3** AWCF-SMA repair programs will be based on a National Integrated Requirements Determination and Execution (RDES) Process, in coordination with MACOMs and Regional Sustainment Maintenance Managers (RSMM)/Theater Sustainment Maintenance Managers (TSMM).

**MBR 4** AMC will program/budget for AWCF-SMA National repair programs in coordination with the IMMCs.

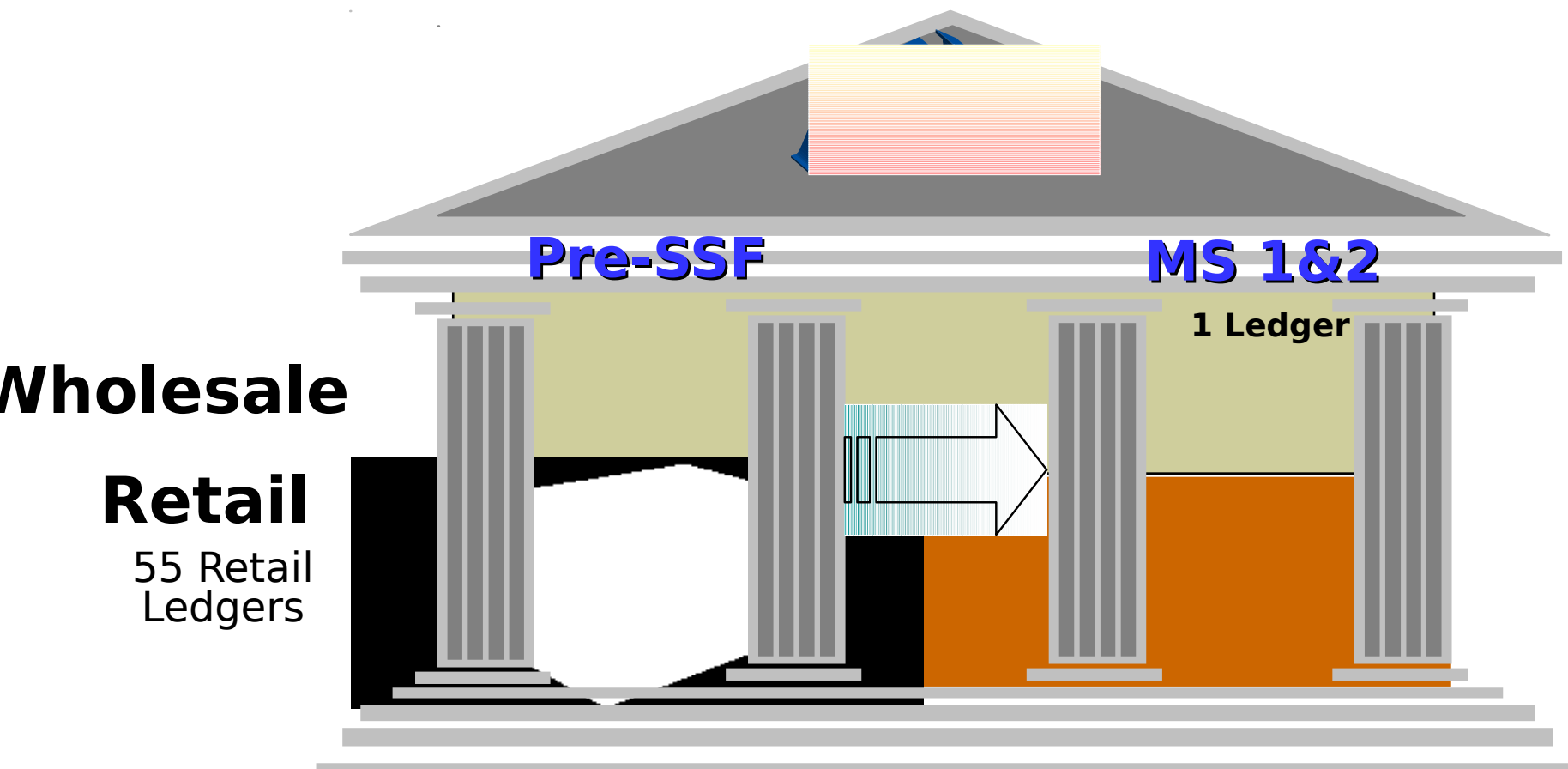
**MBR 5** To the maximum extent possible, repair programs will be maintained in the year of execution to ensure stability.

However, this must be balanced with the requirement for solvency of the AWCF-SMA, which may mean item-by-item adjustments are

**required. The national manager will make every effort to**



# Financial Management



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# Financial Business Rules

- FBR 1 The TRM credit of 3% for serviceable NAMI items will be used in Milestones 1 and 2
- FBR 2 NAMI requisitions will flow through TACOM-RI and obligation authority must be granted to them for reimbursement
- FBR 3 AMC will be responsible for the AWCF SMA account
- FBR 4 AMC pays all transportation costs between AWCF accounts
- FBR 5 AMC will prepare all annual reports to the Department of the Army
- FBR 6 AMC is execution manager for SSF; HQDA and AMC are responsible for OA and cash
- FBR 7 Retail AWCF items will be de-capitalized/capitalized



# AMC ASL Review Procedures

## Why?

- AMC is committed to support ASL stockage and replenishment requirements
- AWCFSMA assets will be tracked and reported through AMC

- AWCFSMA must remain solvent.

To date, AMC has participated in reviews at Ft's Sill, Lewis, Hood and Bliss.

## How ?

- Policy was developed in partnership with DA and MACOMs

Joint MACOM meeting  
Dec 99 - developed 1st draft.

Field comments  
solicited, 2nd draft developed.

- Demo Policy established - Apr 00

**Installation feedback has been very positive!**

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# AMC's Role in ASL Reviews

- AMC's Supply and Maintenance representatives will participate in the Installation SSA ASL reviews

- Involves 55 positions at selected Camps, Posts or Stations

- AMC Deputy Chief of Staff for Logistics and Operations will support the review with no reps



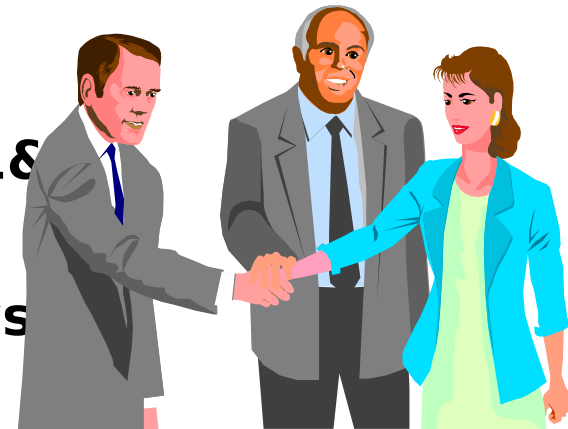
- Demand supported requirements will be supported to the best of AWCf's capability
- Current critical items will still be critical items. Unconstrained ROs may require phasing in over time
- Non-demand supported requirements may require Army readiness and affordability assessment
- ASL adjustments will be tempered with available

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# ASL Review - Key Elements

- ✓ SSF is a partnership for all!
- ✓ Current procedures address only MS 1&2
- ✓ Local Commanders control ASL reviews
  - Frequency/timing
  - Chairperson at the reviews
- ✓ Demand supported stockage computed IAW Army policy will be supported!



✓ *MS 3 Procedures will fully recognize the*  
Non-Demand supported requirements must be  
balanced by Army tactical readiness and affordability.

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